

16:00pm – 17.30pm

INDUSTRY TRANSFORMATION & LONG TERM FORECASTS

Market Dynamics

- What has 2020 taught us and where are we left in terms of Oil & Gas supply-demand dynamics? How does that shape future short and midterm projections?
- Who have emerged as the winners in 2020 and why?
- What have we seen in terms of restructuring, strategic repositioning, and capital discipline?
- What is the new normal? Has there been fundamental, structural, lasting change? Or will we inevitably return to the same agenda?

Energy Transition

- As the focus on the energy transition continues, how are portfolios being managed? How are operators managing returns for shareholders as well as their carbon footprint?
- With increased net zero commitments from countries and companies, what new themes have we seen emerging over the last 12 months? Are there any silver bullets?
- How companies are addressing the need for a move to net zero; behind the goal setting, what are the strategies and the tactics to get there?

Collaboration and the Service Industry

- Catalysts in 2020 have accelerated industry transformation but how do we expect collaboration to take place in the oil & gas business?
- Can we expect better collaboration between E&P and services? What will the supply chain look like? What are the timelines for change and do operators understand what is happening in their supply chain?

Future Focus

- What does it take to be successful in the future? What will the profile of an energy company look like? Is bp model the future? What does this mean for the small/mid
- Can the old guard be the ones reinventing the industry? How can we transition and make decisions faster to avoid others outside of the industry coming in and doing it instead?

Panel Speakers:

Julio Dal Poz, Senior Advisor, Strategy, **Equinor**

Anne Sophie Corbeau, Head of Gas Analysis, **bp**

Sandra Antonovic, COO, **Reflex Marine**

Alan Carnrite, Founder & CEO, **The Carnrite Group**

Tassos Vlassopoulos, CEO, **Hellenic Petroleum Upstream**

Emma Wild, Managing Director & Upstream Lead for UKI & Europe, **Accenture** (*moderator*)