

SCDM 2023 EMEA CONFERENCE

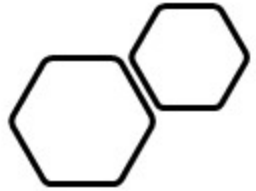
GOTHENBURG

April 26-28, 2023

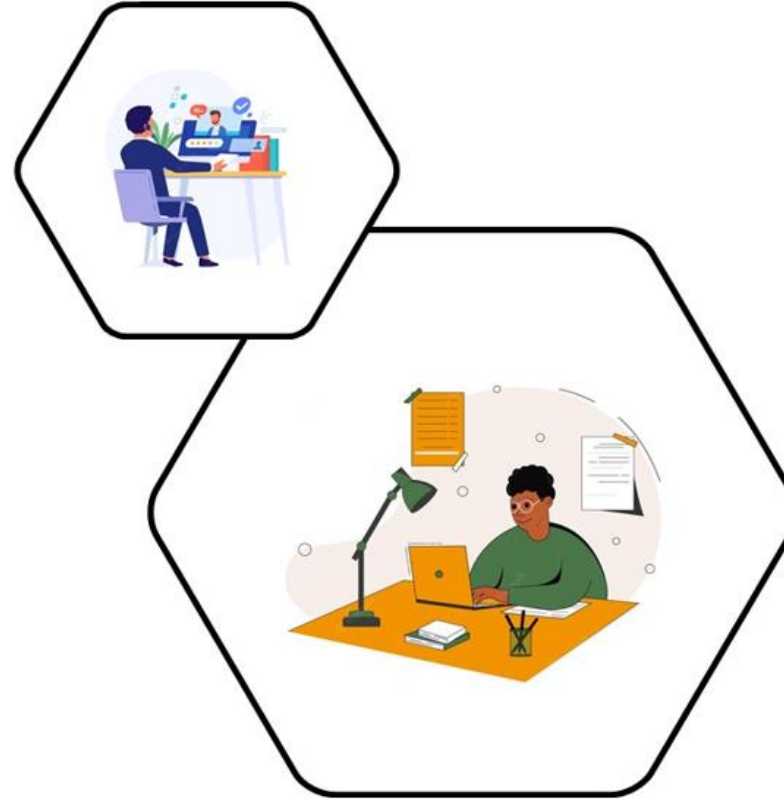
The Human Behind CDM in Different Working Models



Introduction



The human behind CDM in different Working Models



Session Agenda

Manager

Engineering

Data Management Lead



Manager behind clinical Data Management

Manager



Engineering

Data Management Lead



SCDM 2023 EMEA CONFERENCE

My Journey as a Manager of an FSP CDM Team

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Presenter Biography



Céline Frily is a Senior Manager of Clinical Data Management for ICON plc with almost 20 years of Clinical Data Management experience. Céline joined ICON plc in August 2008 as part of an FSP team, with currently 8+ years with the same Sponsor





Agenda



Defining the Role



- Education (degree)
- Specific skills (be organized, Strong written and oral communication skill (English))
- Experience (Phase I/II or III studies, Therapeutic Area)
- DM tasks and documents
- Documents from other teams (protocol, SAP, Medical Review Plan)

➡ Selection of Candidates



Candidate Identification



- Advertise the position
- CRO Talent Acquisition screen the Candidates
- Interview with the CRO manager
- Potential Meet and Greet with the Sponsor
- Candidate offer



Initiation of Training



- Onboarding plan
 - CRO learning (TA, EDC system)
 - Sponsor SOPs and guidances
- Sponsor Mentoring -> Initial training
 - Get familiar with the different tools
 - Get familiar with the different DM documents
 - Get familiar with the vocabulary
 - Create bonds, collaboration
- From initiation to long-term partnership
 - Regular Meetings with mentors
 - Workload meetings between managers



Evolve Team



- Team Growth -> many countries, different cultures, different educations and strenghts
- Communication, open-minded team, adaptability, flexibility
- Evolution (COVID-19, RBQM, DCT, eSource)

INCREASE  **TRUST**

Long-term relationship



Driving Success



My Journey as Manager



- 2014: started with 5 Data Managers (2 in the US, 3 in France)
- End of 2022: 34 individuals (Data Managers, Data Coordinators, Medical Affairs) from the US, France, the UK South Africa and China
- Longest serving team members on program
 - 2 team members with almost 9 years
 - 5 team members (> 7 years)
 - Average for team (4.3 years)
 - All team members (> 1 year on program)
- Longest serving team members with CRO
 - 2 team members (over 20 Years)
 - Average for Team (6.9 years)



Sharing Experience



Communication



Teamwork



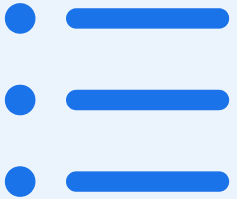
Trust



Thank you



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Which working model do you think of as more efficient in managing project delivery and Sponsor expectations?

① Start presenting to display the poll results on this slide.

DML behind Clinical Data Management

Manager

Client/Vendor

Data Management Lead



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The Human Behind Clinical Data Management in FSP Environment



The Human Behind Clinical Data Management in FSP Environment



Agenda



- FSP Explained
- Relationship vs Partnership
- Adaptive and Diverse Working Culture
- Attributes of an Efficient FSP Team
- Conquering FSP Challenges



FSP Explained



➤ **Functional Service Provider in a nutshell**

- Partnership between CRO and a sponsor
- Tailored advantages
- Time and cost efficiencies
- Integrity and quality

➤ **Why selecting FSP model**

- Relationship over coincide
- Trust
- Mutually beneficial



FSP Explained

➤ Advantages of established FSP Partnership



➤ Tailor made service



➤ Innovative thinking



➤ Cost effective resourcing



➤ Streamlined compliance



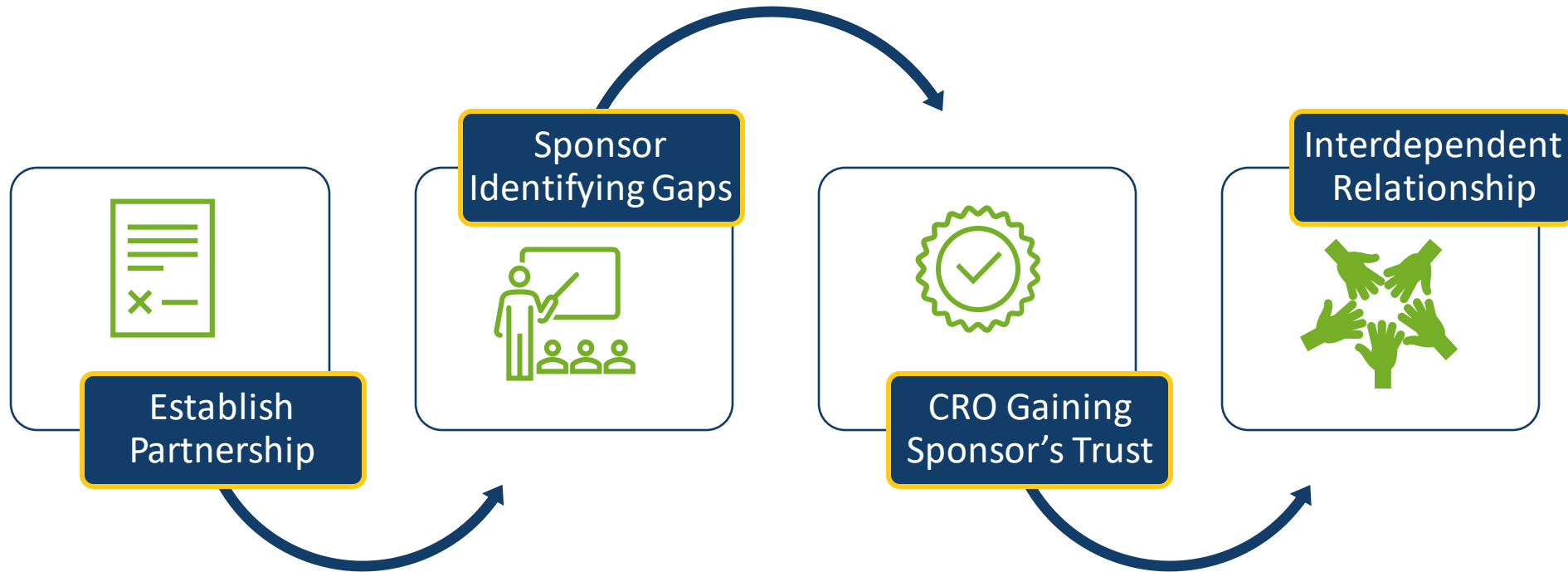
➤ Flexibility and adaptability



➤ Cumulative experience and growth



Partnership vs Relationship



Adaptive and Diverse Working Culture

➤ Adaptive Team

- Resilient to sponsor updates
- Continuous development on industry technology

➤ Diverse Working Culture

- Location consideration
- Interchangeable role allocation



Attributes of an Efficient FSP Team

➤ The substance of a FSP team lead



Behavioral skills

- Building respect with respect
- Concrete communication
- Constructive conflict



Technical skills

- Problem solving recognized
- Critical thinking as a team
- Jack of all trades and master of all



Conquering FSP Challenges

- Common issues in a FSP.



- **Establishing Ownership**

- Document who is accountable vs responsible for each task



- **Opportunity for Growth**

- Adjustment window for CRO to familiarize

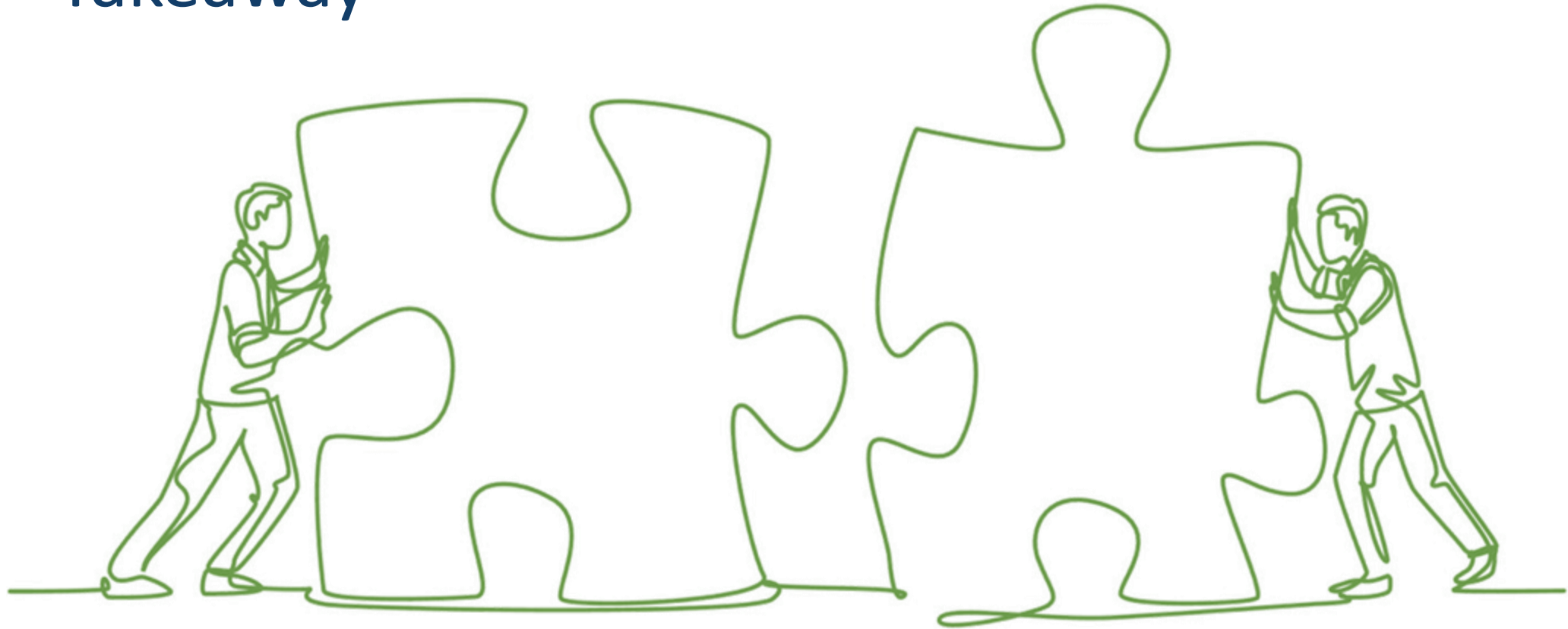


- **Management Style Conflicts**

- The Data management lead vs sponsor counterpart



Takeaway



“Those who have learned to collaborate most effectively have prevailed.”

Charles Darwin



Thank you





What attributes are most important in the Clinical Data Management Team?

Engineering the Human Behind Data Management

Manager

Engineering

Data Management Lead



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Engineering the Human Behind Data Management

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Agenda

- Understanding the New World
- Engineering an Entertaining DM
 - DM as Data Collectors
 - Capitalizing on the Science
 - Concept of Shared Boundaries



Understanding the New World

By 2025, **72%**
of all Internet
users will
solely use
smart phones
to access the
web

By 2026, mobile device
users will increase to 7.57
Billion

49.89%
Increase
SmartPhone
users from
2017-22

6.92 Billion
SmartPhone
users

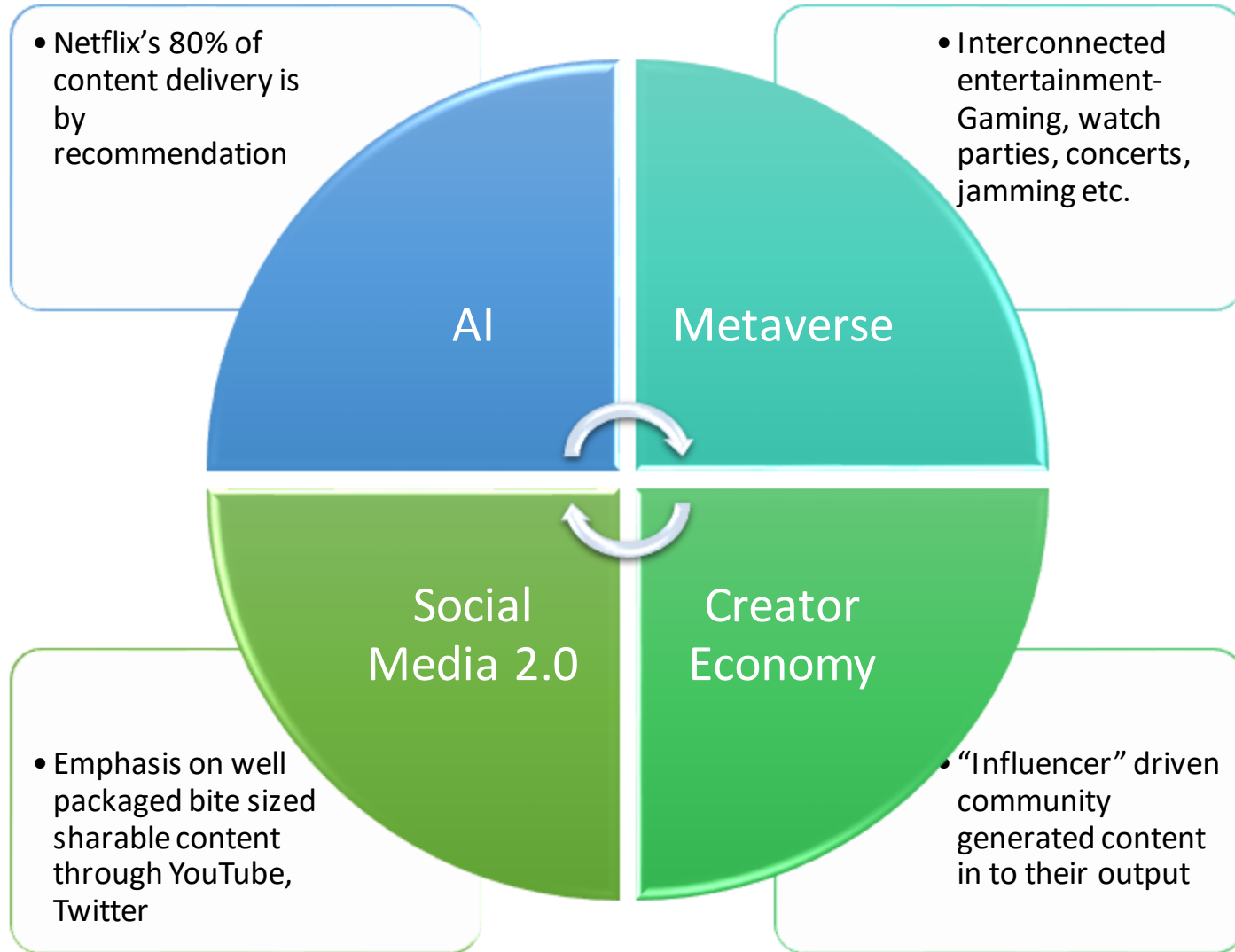
86.29% of people in the
world have smartphones
today

A study found
23% with
behaviour
consistent to
Smartphone
addiction

Research published by
BMC Psychiatry in 42000
young people



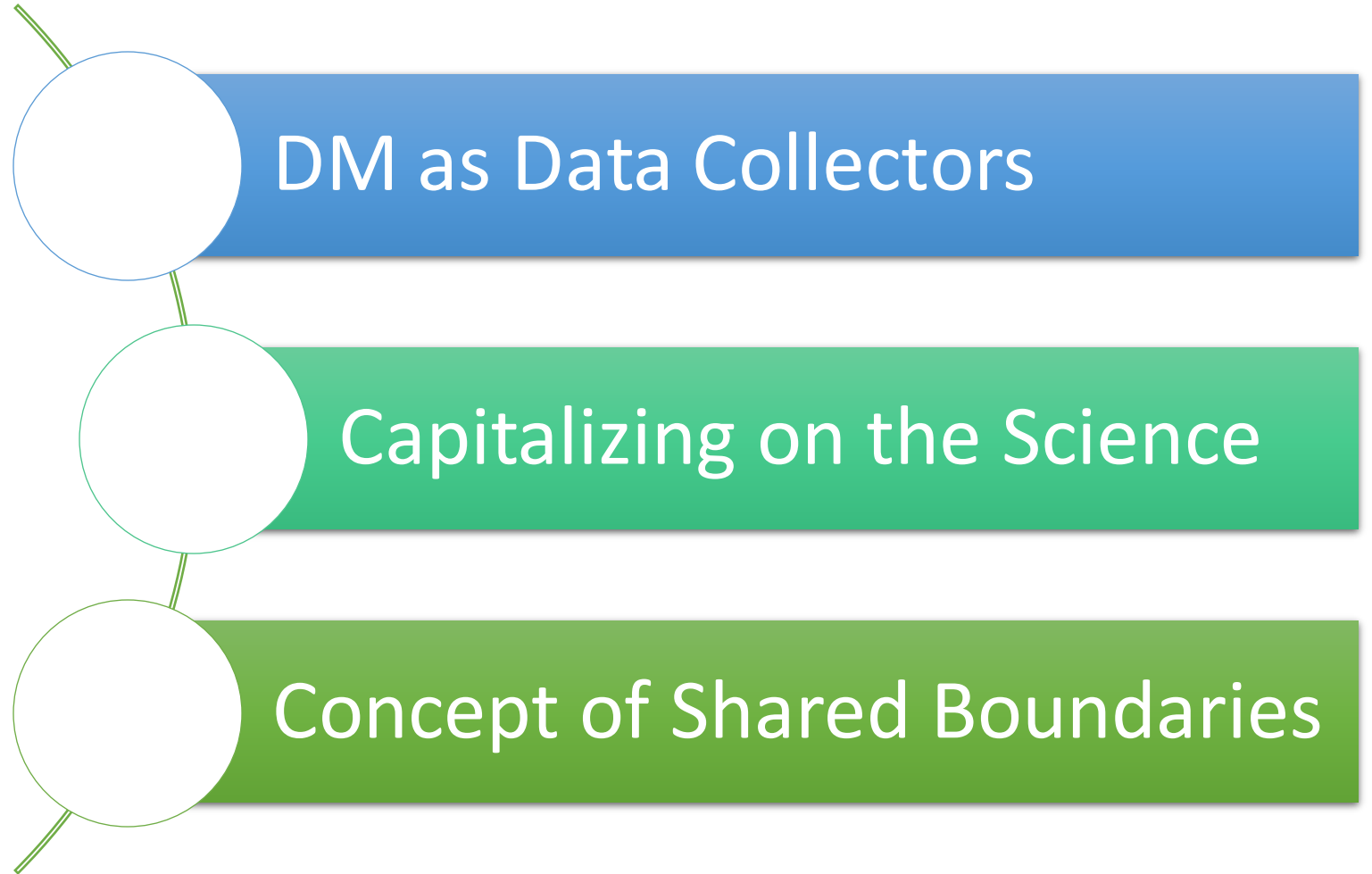
Understanding the New World



Technology Trends which are most influencing



Engineering an Entertaining DM...!

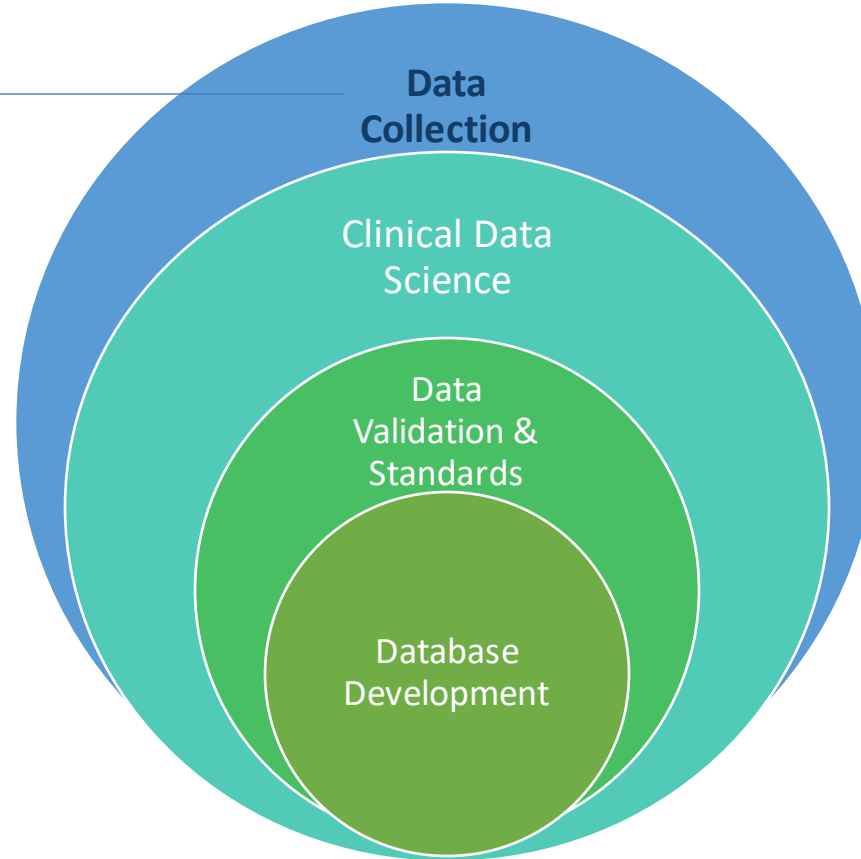


DM as Data Collectors

Visualizing the end result helps in sustained motivation

Goal:

- *A goal defines an outcome you want to achieve*
- *A goal is a result*
- *A goal points to a future you intend to reach*



Area of Focus:

- *An area of focus establishes activities you want to spend your time doing*
- *An area of focus is a path*
- *An area of focus settles you into the present*

Creates the right level of focus on Quality Assessments & Measurements, Key Performance Indicators, Status Reporting, Project Communication



Possible “Collection” Oriented Quality Assessments

Sl no	Quality Metrics	Measure	Description
1	Data Completeness	Measure of data collected v/s expected volume	This metric describe the level of completeness of the data collected
2	Data Correction Metrics	% of data corrected after first collection	This describes efficiency of data collection process; RCA of this could throw light on effectiveness on EDC build, site training & data validation
3	Comparative Cleanness	% data clean in comparison with related other data collected	This metric would provide a clear understanding of how clean the data is after collection.



Capitalizing on the Science

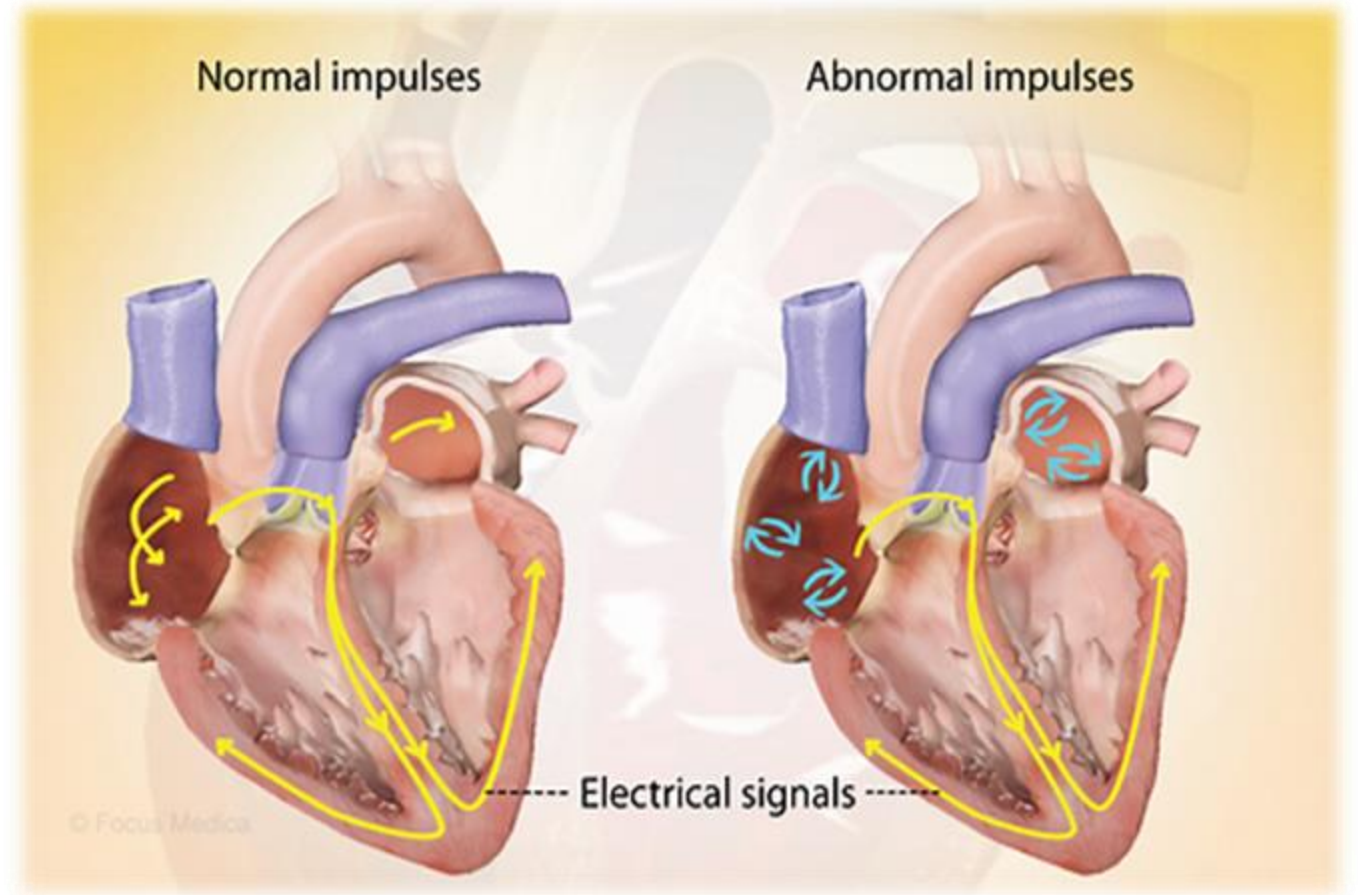
Open-Label non-superiority study on **AFib**
Patients comparing
Warfarin & Study drug

Why Warfarin for Afib?

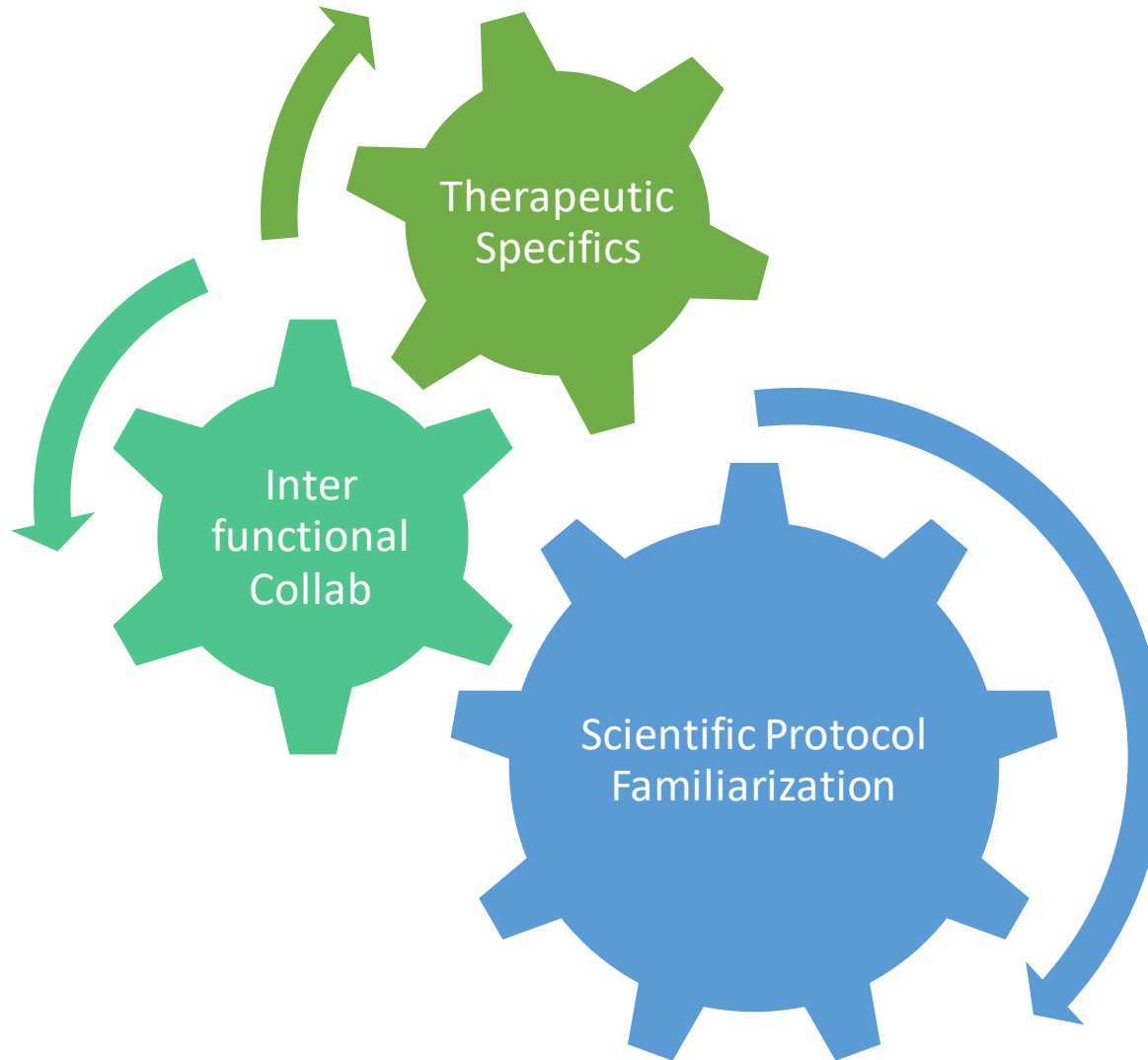
- Why treat irregular impulses with anti-coagulant?

Why specific data is collected?

- Suspected events & adjudication



Capitalizing on the Science



Other Areas in similar direction:

- Promoting Certifications
- Promoting Participation in Industry forums
- Organize scientific discussions, KT sessions across functions

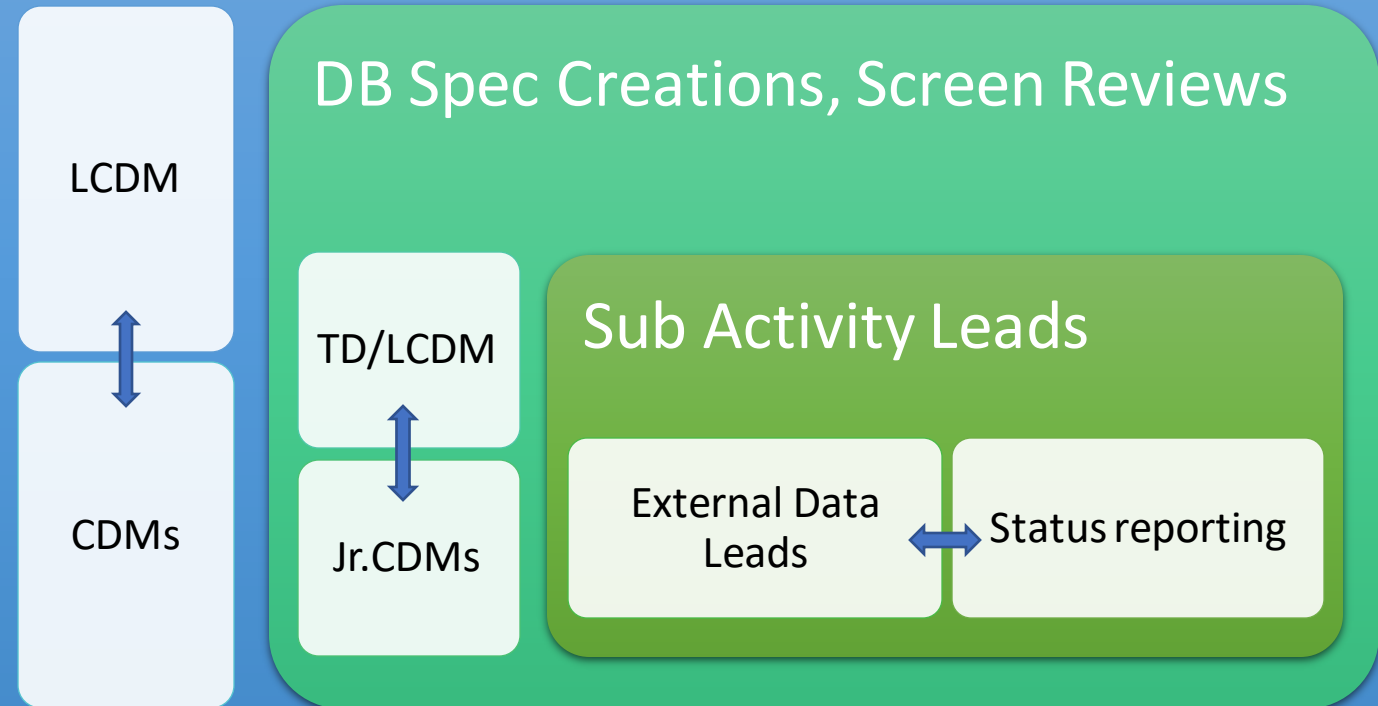


Concept of Shared Boundaries

RACI v/s Shared Boundaries

- Improved study ownership
- Enhanced Team engagement
- Feeling of higher importance
- Larger representative ideation
- Possible meaningful recognition

Creation & Maintenance of DMP & Study Docs



Thank you



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Which of the below can generate more enthusiasm and focus for Data Managers in data management deliverables?

① Start presenting to display the poll results on this slide.

